

December 19, 2006

Los Angeles County Board of Supervisors

> Gloria Molina First District

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street

Yvonne B. Burke Second District

Zev Yaroslavsky Third District

Dear Supervisors:

Don Knabe Fourth District

Michael D. Antonovich

THE COMMUNITY HEALTH PLAN

IT IS RECOMMENDED THAT YOUR BOARD:

Bruce A. Chernof, MD Director and Chief Medical Officer

> John R. Cochran III Chief Deputy Director

William Loos, MD Acting Senior Medical Officer

313 N. Figueroa Street, Suite 912 Los Angeles, CA 90012

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To improve health

through leadership, service and education.

- 1. Delegate authority to the Director of Health Services or his designee (hereafter "Director") to: a) amend and extend Agreement No. H-207980 between the Department of Health Services' Community Health Plan (CHP) and L.A. Care Health Plan (L.A. Care) effective January 1, 2007, on a month-to-month basis, through June 30, 2007, b) negotiate and execute a Replacement Agreement during the extension term, effective the first day of the month following the date of successful contract negotiations by both parties up to March 31, 2009, and c) execute future Amendments to the Replacement Agreement up to March 31, 2009, contingent upon prior review and approval by County Counsel and the Chief Administrative Office.
- 2. Approve and instruct the Director to offer and execute Amendment No. 7 to Agreement No. H-213337 with L.A. Care, substantially similar to Exhibit I, effective January 1, 2007 through June 30, 2007 to extend the following services provided for the CHP's Personal Assistance Services Council-Service Employees International Union (PASC-SEIU) Homecare Worker Health Care Plan: a) administrative support services, at an estimated total cost of \$1.2 million dollars during the extension term, partially offset by State and Federal funds as set forth herein, and b) nurse advice line services at no additional cost to County.
- 3. Approve and instruct the Director to offer and execute Amendment No. 6 to Agreement No. H-207959 with L.A. Care, substantially similar to Exhibit II, effective January 1, 2007 through June 30, 2008 to extend the following services provided for the CHP's Healthy Families Program (HFP): a) health care services to CHP members, at an estimated total cost of \$5.6 million dollars during the extension term, 100% offset by State and Federal funds, b) performance measurement support services for a total maximum obligation of \$272,000, 100% offset by State and Federal funds, and c) nurse advice line services at no additional cost to County.
- 4. Delegate authority to the Director to offer and execute future Amendments to existing Agreements for any or all CHP product lines during the term of each respective program to: a) extend the term and incorporate provisions consistent with the related funding Agreement, all applicable State law and regulations, County Ordinance, and Board policy, b) adjust rates and financial risks on a prospective basis based on actuarially sound guidelines reviewed and approved by County Counsel and Chief Administrative Office,



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- c) incorporate performance standards required under the National Committee for Quality Assurance (NCQA) Accreditation Program, and d) make appropriate changes in contract language to improve clarity and correct contract deficiencies, errors and omissions, contingent upon prior review and approval by County Counsel and the Chief Administrative Office.
- 5. Delegate authority to the Director to offer and execute Board-approved standard form Agreements for any or all CHP product lines, as may be amended from time to time, with qualified providers, provided that CHP requires such Agreements to increase service capacity or access for its members, and that such providers meet CHP's contracting criteria listed in Attachment B, contingent upon prior review and approval by County Counsel and Chief Administrative Office.

PURPOSE/JUSTIFICATION OF THE RECOMMENDED ACTIONS:

The Department of Health Services (DHS or Department) is recommending approval of these actions to enable CHP to: a) ensure continued funding and provision of health services to Medi-Cal beneficiaries enrolled in CHP, b) ensure continued access to health care and nurse advice line for all CHP product lines, administrative support for PASC-SEIU Homecare Worker Health Care Plan, and performance measurement support for HFP, c) offer standard form Agreements to qualified providers to increase capacity or access to care for any or all CHP product lines, and d) execute certain types of Amendments on a timely manner to ensure continued compliance with State and other local requirements and to remain competitive with other health plans in order to retain and increase CHP membership.

FISCAL IMPACT/FINANCING:

L.A. Care Agreements

PASC-SEIU Health Care Plan – Administrative Support Services

CHP receives funding from PASC on a capitated per member per month basis for each subscriber enrolled in CHP. The total estimated cost for the Administrative Support Services Agreement with L.A. Care is \$1.2 million dollars during the extension period. Based on current cost-sharing ratios, the PASC-SEIU Homecare Worker Health Care Plan is 82.3% offset by State and Federal funds, with the remaining 17.7% covered by net County costs. Funding is included in the Office of Managed Care's Fiscal Year (FY) 2006-07 Final Budget.

Healthy Families Program

The cost for HFP health care provided by L.A. Care's provider network for primary, specialty, hospital, behavioral, and pharmaceutical services, and performance measurement support services is 100% offset by State and Federal funds received from the State's Managed Risk Medical Insurance Board (MRMIB) on a capitated per member per month basis for each HFP subscriber enrolled in CHP. The total estimated cost for the provision of network health services with L.A. Care is \$5.6 million dollars for the extension period. CHP will reimburse L.A. Care for a total maximum obligation of \$272,000 for the performance measurement support services provided to CHP. Funding is included in the Office of Managed Care's FY 2006-07 Final Budget, and will be requested in future years.

Nurse Advice Line

L.A. Care will continue to provide or arrange for the provision of nurse advice line services for the duration of term of each respective L.A. Care Agreements for all CHP product lines at no additional cost to the County.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The CHP is a full-service Knox-Keene Licensed (1985) and federally qualified Health Maintenance Organization (1988) publicly operated by the County of Los Angeles and administered by the Department's Office of Managed Care, providing health care services at low or no cost through the Medi-Cal Managed Care Program, Healthy Families Program, Los Angeles County Temporary Employees Program and PASC-SEIU Homecare Worker Health Care Plan.

L.A. Care Agreements

Plan Partner Services/Medi-Cal Program

On February 11, 1997, the Board approved the Plan Partner Services/Medi-Cal Program Agreement with L.A. Care. On subsequent occasions, the Board approved a new Agreement effective December 2002 and Amendments through December 31, 2006.

The CHP receives monthly capitation payments from L.A. Care for each Medi-Cal beneficiary enrolled in CHP, which provides 100% funding to the CHP's Medi-Cal Managed Care Program.

Negotiations with L.A. Care for a Replacement Agreement are ongoing. To this extent, the Department intends to amend and extend the current Agreement effective January 1, 2007, on a month-to-month basis, through June 30, 2007, or sooner, to allow both parties to fully complete their negotiations and execute the Replacement Agreement, which shall be effective the first day of the month following the date of successful contract negotiations by both parties during the extension term up to March 31, 2009. The Replacement Agreement will put CHP under the same contract end date cycle with other L.A. Care Plan Partner Services Agreements, including Blue Cross of California, Care 1st Health Plan, and Kaiser Permanente.

As with the existing Agreement, the Replacement Agreement will comply with all applicable State laws and regulations.

PASC-SEIU Health Care Plan-Administrative Support Services

The PASC-SEIU Health Care Plan provides health care benefits to uninsured or under-insured homecare workers and their newborn infants. As employees of PASC, these workers enable eligible seniors or persons with disabilities to remain safely in their own homes by providing personal care services, domestic services, accompaniment to medical appointments, and other health and personal care services.

On January 8, 2002, the Board approved the Agreement with L.A. Care to assist CHP with administrative support services. These services include claims processing, member services, utilization review, and management information systems. On subsequent occasions, the Board approved Amendments to amend and extend the Agreement through December 31, 2006. To this extent, the Department intends to enter into an Amendment Extension of the current Agreement, effective January 1, 2007 through June 30,

2007, upon substantially similar terms and conditions, to extend services provided for the CHP's PASC-SEIU Homecare Worker Health Care Plan.

Healthy Families Program

HFP provides low-cost health care to uninsured children up to age 19 from low-income families who do not qualify for Medic-Cal.

On January 7, 2003, the Board approved the L.A. Care Agreement for the provision of health care services, through L.A. Care's network of primary, specialty, hospitals, behavioral health, and pharmacies, to HFP subscribers enrolled in CHP. Under this Agreement, L.A. Care also provides performance measure support services to assist CHP with the submission of the annual Health Plan Employer Data and Information Set (HEDIS) performance report required by MRMIB. On subsequent occasions, the Board approved amendments and extensions to this Agreement through December 31, 2006. To this extent, the Department intends to enter into an Amendment Extension of the current Agreement, effective January 1, 2007 through June 30, 2008, upon substantially similar terms and conditions, to extend services provided for the CHP's HFP.

Nurse Advice Line

Nurse advice line services provide telephonic medical advice and referrals by specially trained registered nurses, physician assistants, licensed physicians, and surgeons. Such advice and referrals reduce the number of unnecessary visits to hospitals and physicians' offices by CHP members with minor illnesses and injuries.

On January 20, 2004, the Board approved Amendments to L.A. Care Agreements to add the provision of nurse advice line services for all CHP product lines, and subsequently approved extension of such services through December 31, 2006, at no cost to the County. L.A. Care has agreed to continue providing nurse advice line services at no cost to the County for the duration of term of each respective L.A. Care Agreements for all CHP product lines. As a result, the Department intends to extend the term of such Agreements to continue nurse advice line services for all CHP product lines.

Standard Form Provider Agreements for All CHP Product Lines

In 1998, 2000, and 2002, the Board approved a standard form provider Agreement for CHP's HFP, MMCP/CTEP, and IHSS product lines, respectively. As part of this approval and with the approvals of subsequent Amendments, the Board delegated authority to the Department to offer and execute these Board approved Agreements to potential providers meeting CHP's specified criteria and provider network needs. As such, the Department seeks delegated authority to continue to offer the Board-approved standard form Agreements under the same criteria to increase service capacity or access for CHP members.

Administrative Amendments of Existing Agreements for All CHP Product Lines

As a full-service Knox-Keene Licensed and federally qualified Health Maintenance Organization, the CHP is continuously subjected to rapid changes in State laws and regulations and other regulatory requirements, including changes in industry practices and conditions. In order to keep at par with other health plans and respond quickly to changing demands, the CHP needs a process where required changes are immediately implemented.

The Board's approval of delegated authority to the Director to execute Administrative Amendments, with prior approvals from County Counsel and the Chief Administrative Office, will enable CHP to keep pace with the continuous changes in regulatory requirements and industry conditions, while providing controls to ensure adherence to Board policy.

Attachments A and B provide additional information.

Exhibits I and II have been approved as to form and use by County Counsel.

CONTRACTING PROCESS:

Upon Board approval, the Director will have delegated authority to execute new Agreements or Amendments as described herein. The execution of the new Agreement or Amendment will be contingent upon review and approval by County Counsel and the Chief Administrative Office.

As mandated by the Board, the performance of all Contractors is evaluated by the Department on an annual basis to ensure the Contractors' compliance with all the contract terms and performance standards.

IMPACT ON CURRENT SERVICES (OR PROJECTS):

Services provided to CHP members will continue uninterrupted.

When approved, this Department requires four signed copies of the Board's action.

Respectfully submitted.

Bruce A. Chernof, N.D.

Director and Chief Medical Officer

BAQ:ln

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Attachments (4)

c: Chief Administrative Officer County Counsel Executive Officer, Board of Supervisors Office of Managed Care

SUMMARY OF AGREEMENTS

1. Types of Services

Community Health Plan (CHP) provides or arranges for health services, including a nurse advice line, to individuals enrolled in the CHP's Medi-Cal Managed Care Program/County Temporary Employees Program (MMCP/CTEP), Healthy Families Program (HFP), and Personal Assistance Services Council-Services Employees International Union (PASC-SEIU) Homecare Worker Health Care Plan. These services are delivered through a combined network County facilities and contracted providers. CHP also arranges for administrative support for the PASC-SEIU Homecare Worker Health Care Plan and performance measurement support for HFP through Agreements with L.A. Care Health Plan (L.A. Care).

2. Agencies and Contact Persons:

Howard Kahn, CEO L.A. Care Health Plan 555 West Fifth Street, 29th Floor Los Angeles, CA 90013 (213) 694-1250 ext. 4151

3. Term

Plan Partner Services Agreement/Medi-Cal Program: Administrative Support Services Agreement: Healthy Families Program Agreement: Effective January 1, 2007 up to March 31, 2009 Effective January 1, 2007 through June 30, 2007 Effective January 1, 2007 through June 30, 2008

4. Financial Information

The CHP receives monthly capitation payments from L.A. Care for each Medi-Cal beneficiary enrolled in CHP, which provides 100% funding to the CHP's Medi-Cal Managed Care Program.

HFP are 100% offset by State and Federal funds provided by the State Managed Risk Medical Insurance Board on a per member per month basis, at a capitated rate for each HFP subscriber enrolled in CHP. Such capitation also funds the behavioral health and performance measurement support services provided by L.A. Care. Partial funding is included in the Office of Managed Care's FY 2006-07 Final Budget, and the remaining amount will be requested in FY 2007-08.

Administrative Support Services for the PASC-SEIU Health Care Plan Agreement is funded by 82.3% State and Federal funds and 17.7% net County cost. Funding is included in the Office of Managed Care's Fiscal Year (FY) 2006-07 Final Budget.

Nurse Advice Line Services will continue to be provided by L.A. Care for all CHP product lines at no additional cost to County.

5. Geographic Area to be Served:

Countywide

6. Accountable for Monitoring:

Dave Beck, Acting Director

7. Approvals

Office of Managed Care:

Dave Beck, Acting Director

Contracts and Grants Division:

Cara O'Neill, Chief

County Counsel:

Eddie Yen, Deputy County Counsel

COUNTY OF LOS ANGELES – DEPARTMENTOF HEALTH SERVICES OFFICE OF MANAGED CARE – COMMUNITY HEALTH PLAN

CONTRACTING CRITERIA

- 1. Meets the administrative, programmatic, and fiscal objectives of the Community Health Plan (CHP) business model.
- 2. Agrees to accept as patients individuals enrolled in the CHP
- 3. Locates service sites within Los Angeles County.
- 4. Demonstrates compliance with the geographic accessibility requirements under Knox-Keene Licensure and the State Department of Health Services.
- 5. Complies with CHP site certification process.
- 6. Complies with CHP Credentialing process.
- 7. Agrees to cooperate in the maintenance and implementation of utilization management and quality assurance programs, submission of encounter data and other reporting requirements, and regular monitoring of all areas of service delivery to individuals enrolled in the CHP.
- 8. Demonstrates fiscal viability as determined by submission and review of most recent audited financial statements and last two (2) recent quarterly financial statements.
- 9. Agrees to comply with CHP's Insurance and Reinsurance requirements
- 10. Accepts CHP's reimbursements rates or willing to negotiate reasonable reimbursement rates where appropriate.
- 11. Agrees to cooperate in the development and implementation of any other processes necessary in all areas of service delivery to CHP enrollees.
- 12. Accepts the terms and conditions of the CHP Agreement, including all the Standard Provisions required by County.
- 13. Joint Commission of Accreditation Healthcare Organizations (JCAHO) certified hospitals (preferred).
- 14. Safety Net Providers (preferred).

Board Agenda: December 19, 2006

FACT SHEET

RE: THE COMMUNITY HEALTH PLAN

All Districts

CONTACT PERSON:

Dave Beck

Telephone: (626) 299-5300 E-mail: dbeck@ladhs.org

SUBJECT:

The Community Health Plan - Approval of Amendments to Agreements with L. A. Care Health Plan

REQUESTED ACTIONS:

- 1. Delegate authority to the Director of Health Services or his designee (hereafter "Director") to: a) amend and extend Agreement No. H-207980 between the Department of Health Services' Community Health Plan (CHP) and L.A. Care Health Plan (L.A. Care) effective January 1, 2007, on a month-to-month basis, through June 30, 2007, b) negotiate and execute a Replacement Agreement during the extension term, effective the first day of the month following the date of successful contract negotiations by both parties up to March 31, 2009, and c) execute future Amendments to the Replacement Agreement up to March 31, 2009, contingent upon prior review and approval by County Counsel and the Chief Administrative Office.
- 2. Approve and instruct the Director to offer and execute Amendment No. 7 to Agreement No. H-213337 with L.A. Care, substantially similar to Exhibit I, effective January 1, 2007 through June 30, 2007 to extend the following services provided for the CHP's Personal Assistance Services Council-Service Employees International Union (PASC-SEIU) Homecare Worker Health Care Plan: a) administrative support services, at an estimated total cost of \$1.2 million dollars during the extension term, partially offset by State and Federal funds as set forth herein, and b) nurse advice line services at no additional cost to County.
- 3. Approve and instruct the Director to offer and execute Amendment No. 6 to Agreement No. H-207959 with L.A. Care, substantially similar to Exhibit II, effective January 1, 2007 through June 30, 2008 to extend the following services provided for the CHP's Healthy Families Program (HFP): a) health care services to CHP members, at an estimated total cost of \$5.6 million dollars during the extension term, 100% offset by State and Federal funds, b) performance measurement support services for a total maximum obligation of \$272,000, 100% offset by State and Federal funds, and c) nurse advice line services at no additional cost to County.
- 4. Delegate authority to the Director to offer and execute future Amendments to existing Agreements for any or all CHP product lines during the term of each respective program to: a) extend the term and incorporate provisions consistent with the related funding Agreement, all applicable State law and regulations, County Ordinance, and Board policy, b) adjust rates and financial risks on a prospective basis based on actuarially sound guidelines reviewed and approved by County Counsel and Chief Administrative Office, c) incorporate performance standards required under the National Committee for Quality Assurance (NCQA) Accreditation Program, and d) make appropriate changes in contract language to improve clarity and correct contract deficiencies, errors and omissions, contingent upon prior review and approval by County Counsel and the Chief Administrative Office.

FACT SHEET (Cont'd)

5. Delegate authority to the Director to offer and execute Board-approved standard form Agreements for any or all CHP product lines, as may be amended from time to time, with qualified providers, provided that CHP requires such Agreements to increase service capacity or access for its members, and that such providers meet CHP's contracting criteria listed in Attachment B, contingent upon prior review and approval by County Counsel and Chief Administrative Office.

PROGRAM:

The CHP, a full-service Knox-Keene licensed and federally qualified Health Maintenance Organization (HMO), is the County's publicly operated HMO administered by the Department of Health Services' Office of Managed Care.

FUNDING:

L.A. Care Agreements

PASC-SEIU Health Care Plan - Administrative Support Services

CHP receives funding from PASC on a capitated per member per month basis for each subscriber enrolled in CHP. The total estimated cost for the Administrative Support Services Agreement with L.A. Care is \$1.2 million during the extension period. Based on current cost-sharing ratios, the PASC-SEIU Homecare Worker Health Care Plan is 82.3% offset by State and Federal funds, with the remaining 17.7% covered by net County costs. Funding is included in the Office of Managed Care's Fiscal Year (FY) 2006-07 Final Budget.

Healthy Families Program

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Nurse Advice Line

L.A. Care will continue to provide or arrange for the provision of nurse advice line services for the duration of term of each respective L.A. Care Agreements for all CHP product lines at no additional cost to the County.

TERMINATION PROVISION:

Plan Partner Services Agreement/Medi-Cal Program: Either party may terminate without cause upon 180 calendar days prior written notice.

Administrative Support Services Agreement: Either party may terminate without cause upon 30 calendar days prior written notice.

Healthy Families Program Agreement: Either party may terminate without cause upon 30 calendar days prior written notice.

FACT SHEET (Cont'd)

CONTRACT TERM:

L.A. Care Agreements

Plan Partner Services Agreement/Medi-Cal Program: January 1, 2007 up to March 31, 2009

Administrative Support Services Agreement: January 1, 2007 through June 30, 2007

Healthy Families Program Agreement: January 1, 2007 through June 30, 2008

AUTOMATIC RENEWAL:

Not applicable

FIRST BOARD APPROVED CONTRACT:

L.A. Care Health Plan Agreements

Plan Partner Services Agreement/Medi-Cal Program: January 8, 2002

Administrative Support Services Agreement: January 7, 2003

Healthy Families Program Agreement: January 7, 2003

CONTRACT EXPIRATION:

December 31, 2006

RETROACTIVITY:

Not applicable

REQUEST FOR PROPOSALS (RFP) PROCESS:

Not applicable.

SOLE SOURCE JUSTIFICATION:

Not applicable

LOS ANGELES COUNTY ONLINE WEB SITE:

Not applicable

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